

**DATES:**  
OCTOBER  
13 -15, 2021

 **AFCLC**  
presents

**QUESTIONS?**  
Contact  
af.clc@us.af.mil

Test edit

THE SIXTH ANNUAL  
**AIR UNIVERSITY**  
LANGUAGE, REGIONAL EXPERTISE AND  
CULTURE SYMPOSIUM

**WE'RE GOING VIRTUAL!**

**REGISTER TODAY!**

**THE GREAT P  OWER OF CULTURE**

**FEATURED SPEAKERS**



**CMSSF Roger Towberman**  
Chief Master Sergeant of  
the U.S. Space Force



**The Honorable Frank Kendall III**  
Secretary of the U.S. Air Force



**Brig. Gen. (Ret.)  
David Stilwell**  
Assistant Sec. of State, East  
Asia and Pacific Affairs



**Dr. Tim Winter**  
Professorial Future Fellow,  
University of Western Australia



**Ms. Heidi Grant**  
Director, DSCA



**Dr. Kyleanne Hunter**  
Assistant Professor, USAFA

The Air Force Culture and Language Center invites you to attend the sixth Annual Air University Language, Regional Expertise and Culture (AU LREC) Symposium. Featured speakers and presenters will address the influence of culture in the workings of power, and foster conversations about the role of language, regional expertise, and culture in the current U.S. national security and defense strategy in a world characterized by strategic competition.

Questions?  
af.clc@us.af.mil

Learn more at [www.airuniversity.af.edu/AFCLC/AU-LREC/](http://www.airuniversity.af.edu/AFCLC/AU-LREC/)

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DEPARTMENT OF THE AIR FORCE  
AIR UNIVERSITY (AETC)

13 October 2021

Mr. Howard Ward  
Director  
Air Force Culture and Language Center  
551 East Maxwell Blvd, Bldg 500  
Maxwell AFB, AL 36112

Air University Language, Regional Expertise and Culture Attendees

Dear Attendees

Welcome to the 6th Annual Air University Language, Regional Expertise and Culture (AU LREC) Symposium. The COVID-19 pandemic has forced us to go virtual once again, but I'm convinced that you will find the presentations and interactions fascinating and compelling regardless of the format. Once again, we are extremely proud of the speaker line up for this year's event! We hope you'll tune in and be with us throughout the Symposium!

This year's theme of "The Great Power of Culture" explores the impact and benefits of cross cultural competence and linguistic prowess as we encounter a global environment marked by strategic competition. We also look forward to discussions about how culture, regional expertise, and language may impact global operations in a post-pandemic world. We covet your involvement in executing a successful symposium by sharing your experiences and insights employing LREC skills and competencies across the spectrum of operations supporting our national strategy.

As you may already know, the Symposium is intended to provide a platform for academic exchange on topics specific to culture and language education in the military, as well as a forum for the exchange of intercultural experiences and lessons learned. Principles of academic freedom and 'Chatham House Rules' (non-attribution) still apply, even though we are meeting at a distance. Please respect your fellow attendees. You may not reproduce or use contents of presentations without written consent from the Air Force Culture and Language Center (AFCLC) Staff.

The AFCLC team is ready to assist you in making the Symposium a success. If you require assistance, please contact our event staff by calling (334) 953-1139.

Thank you for your participation in the AU LREC Symposium! We look forward to interacting with you and learning about your work.

Sincerely

A handwritten signature in black ink that reads "Howard Ward".

HOWARD WARD, AD-25, USAF

# 6<sup>th</sup> Annual Air University Language, Regional Expertise and Culture Symposium

13 -15 October, 2021

## Day 1 | 13 October 2021

\*Schedule shown in Central Time and Military Format

Highlighting Index: **LEAP Presenters** **Featured Speakers**

	Channel 1	Channel 2	Channel 3	Channel 4	Channel 5	Channel 6
0730-0750	Mr. Howard Ward, AFCLC Director <b>Introduction</b>					
	Lt. Gen. James Hecker, USAF, Commander and President of AU <b>Air University Welcome and Opening Remarks</b>					
	Mr. Howard Ward, AFCLC Director <b>Welcoming Remarks and Introduction of Featured Speaker</b>					
	Featured Speaker <b>The Honorable Frank Kendall III, Secretary of the U.S. Air Force</b>					
0750-0800	Dr. Jessica Jordan, AFCLC Representative to the Symposium Committee <b>Overview of Day 1 Topics</b>					
	Mr. Scott Alford, AFCLC <b>Symposium Producer's Remarks/Updates</b>					
0800-0810	Break					
0810-0855		<b>LEAP Senior Mentor Panel</b>	<b>Cross Cultural Competence: Medical</b>	<b>Allies and Partners</b>	<b>Cross-Cultural Competence</b>	<b>Security Cooperation: Pedagogy</b>
		Delgado, Antonio, et.al.	Ngugi, Mumbi <b>Cultural Competency in Military Medicine</b>	McGinnis, Charlyne <b>Building Culture-Centered Operations, Activities, and Investments</b>	Steel, Benjamin <b>Raising Cultural Intelligence through Cultural Metacognition</b>	Bettis, Timothy <b>Closing the Seams: Modernizing the Foreign Area Officer Corps for Great Power Competition</b>
0855-0925	Break					
0925-0930	Mr. Howard Ward, AFCLC Director <b>Introduction of Featured Speaker</b>					
0930-1030	Featured Speaker <b>Ms. Heidi Grant, Director of Defense Security Cooperation Agency</b> Moderator: Dr. Scott Edmondson					
1030-1115		<b>LEAP Presentation</b>	<b>Security Cooperation: Pedagogy</b>	<b>Domestic Online Extremism</b>	<b>Allies and Partners</b>	<b>Cross Cultural Competence: Medical</b>
		Rangel, Danny <b>Strategic Communication &amp; Partnership: How Communication Facilitates International Partnerships</b>	Ledet, Richard <b>Creating the Modern Warrior-Scholar: Views on Achieving Cross-Cultural Competency for Military Advisors</b>	Peifer, Elizabeth <b>The Language of Extremism</b>	Van Loon, Fabio <b>Political Culture in Foreign Policy: Lessons From Turkey and the UAE in Somalia</b>	Stevenson, Rachel <b>Creative Culturally Sensitive Care</b>

## Day 1 (Continued)

1115-1200	McGee, Matthew <b>LEAP Panel 1</b>	Post, Kristin <b>Bridging the Classroom and Cross-Cultural Engagements with the Case Method</b>	Rasmussen, Louise and Edgerly, Ian <b>Applied Regional Expertise and Culture Assessments: An Operationalized Approach</b>	Ventura, Lisa <b>Strengthening U.S. Airpower: Integrating Allies in U.S. Pilot Training</b>	Atilano, Marisol <b>The Power of Cultural Competence via the Field Studies Program (Resident) &amp; Mobile Training Teams (Non-Resident) at the DLIELC</b>
1200-1230	Lunch Break				
1230-1330	Dr. Kristin Bashir, AFCLC Faculty Member <b>Introduction of Featured Speaker</b> Featured Speaker <b>Dr. Kyleanne Hunter, U.S. Air Force Academy</b> <b>Gender in Strategic Competition</b> Moderator: Dr. Susan Steen				
1330-1345	Break				
1345-1430	<b>Cross-Cultural Competence: Foreign Language Pedagogy</b>  Montano, Jossilyn <b>Building Rapport and Bridging Culture Gaps with U.S. Security Cooperation Partners</b>	<b>Security Cooperation: Program Assessments</b>  Keuchler, William <b>Fortifying NATO Air Force Readiness</b>	<b>Women, Peace and Security</b>  Davis, Amanda <b>Women, Peace, and Security: Operationalizing Gender Integration in the Context of Great Power Competition</b>	<b>Allies and Partners' Foreign Policies</b>  Rydalch, Tyson <b>Change Through Exchange: How Culture Can Expose Great Power Vulnerabilities</b>	<b>China in SOUTHCOM</b>  Uribe, Dan; Ellis, Evan; Piazza, Kelly; and Greer, Adam <b>China's Growing Footprint in the SOUTHCOM AOR</b>
1430-1445	Break				
1445-1530	Morton, Anna <b>Cross-Cultural Encounters through Film</b>	Smith, Daniel <b>Regional Expertise Supports Strategic Competition through a New Security Cooperation Planning Framework: Using the DAF International Engagement Plan (IEP) to Build Partnerships and Strengthen Allies</b>	Herrera, Monica <b>The Heart of the Human Domain: Operationalizing Gender at USINDOPACOM</b>	Morreale, Brittany <b>Ontological Power in the Indo-Pacific: Controlling the Narrative</b>	
1530-1545	Break				

**Day 1 (Continued)**

<p><b>1545-1630</b></p>		<p>Sanchez, Raymond  <i><b>Determinants of Culture Learning in Professional Education Preparation Course: A Culture Framework</b></i></p>	<p>Zelaya, Diego  <i><b>DACA: Analyzing the Policy-Making Process and its Educational Referent</b></i></p>		<p><i><b>English as a Second Language</b></i>                   Duran, Jasmine, et. Al  <i><b>Assessing the Linguistic, Cognitive, and Cultural Competence Needs for English Language Learners Attending U.S. Army Basic Combat Training and Beyond</b></i></p>	<p><i><b>Spanish Language Education for Military Purposes</b></i>                   Waldvogel, Dieter  <i><b>Spanish Language Education for Military Purposes</b></i></p>
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*\*Schedule Subject to Change*

# 6<sup>th</sup> Annual Air University Language, Regional Expertise and Culture Symposium

13 -15 October, 2021

## Day 2 | 14 October 2021

\*Schedule shown in Central Time and Military Format

Highlighting Index: **LEAP Presenters** **Featured Speakers**

	Channel 1	Channel 2	Channel 3	Channel 4	Channel 5	Channel 6
0730-0800	Mr. Howard Ward, AFCLC Director <b>Welcome Remarks</b>					
	<b>Culture Video</b>					
	Dr. Jessica Jordan, AFCLC <b>Introduction of Featured Speaker</b>					
0800-0900	Featured Speaker <b>Dr. Tim Winter, University of Western Australia</b> <b>Geocultural Politics: Beyond Soft Power</b> Moderator: Dr. Jessica Jordan					
0900-0915	Dr. Jessica Jordan, AFCLC <b>Overview of Day 2 Topics</b>					
	Mr. Scott Alford, AFCLC <b>Symposium Producer's Remarks/Updates</b>					
0915-1000		<b>LEAP Presentation</b>  Cheong, Jensen <b>LEAP Panel: The Great Power of Culture Competition</b>	<b>Security Cooperation: Interpersonal</b>  Von Behr, Oanh <b>LREC Role in Humanitarian and Engagement Operations</b>	<b>Cross-Cultural Competence</b>  Mendez, Stephanie <b>Political Culture and Political Preferences in the U.S. and Russia</b>	<b>Reassessing the Korean Peninsula</b>  Edmontson, Michael <b>National Cultural Obstacles to Korean Unification and the Creation of a Unified Korean Armed Forces</b>	<b>Strategic Competition and the Balance of Power</b>  Anello, Andres <b>The Great Power of Culture: China's Expansion into Latin America and the Caribbean</b>
1000-1015	Break					
1015-1100		Johnson, Eric <b>LEAP Panel: The Great Power of Culture</b>		Sanders, B. Leon <b>The Power of Cultural Competence in Building Partnerships &amp; Strengthening Alliances</b>	<b>Foreign Language Program Overview and Assessments</b>  Stovicek, Thomas <b>BRI LITE &amp; Cyber LITE: Insights on Coordinating Language Instruction for Two Language Intensive Training Events</b>	Caisido, Kalinka <b>Cultural Competence: The Strategic Weapon in the Silent War of Economic Power Competition</b>
1100-1115	Break					

## Day 2 (Continued)

1115-1200		Wolfgang, Rachel <b>LEAP Panel: Language in a High Power Microwave</b>	Guttieri, Karen <b>Strategic Culture and Cyberspace Competition</b>	Sevy, Jacob <b>Strategic Empathy: Who are Our Enemies and Why do they Fight?</b>	<b>Reassessing the Korean Peninsula</b>  James, Shaquille <b>The Insiders: What North Korean Defectors Can Teach Us About One of Our Most Puzzling Adversaries</b>	Singh, Arushi <b>The Probable Outcomes of Great Power Competition In West Asia And North Africa Assessed Through Scenario Building</b>
1200-1230	Lunch Break					
1230-1330	Mr. Howard Ward, AFCLC Director <b>Introduction of Featured Speaker</b>  Featured Speaker <b>Brig Gen. (Ret.) David R. Stilwell, Asst. Secretary, Bureau of East Asian and Pacific Affairs, U.S. Department of State</b> Moderator: Dr. Patricia Fogarty					
1330-1345	Break					
1345-1430		Kiesewetter, James <b>LEAP Panel: Intrinsic Anthropology Catalyzed From Language Learning</b>	Rivera-Acosta, Michelia <b>The Great Power of Culture within the United States Air Force</b>	McKinney, Jared <b>Taking the PLA at Its Word: Reassessing the Science of Military Strategy After a Decade</b>	Butler, Steven and Slassi, Mohammed <b>Servant Leadership: An Intricate Path to Improve Foreign Language Competence</b>	Munch, Randy and Shaikh, Sohail <b>Narrative Development: Voices of Moderate Islam (VOMI)</b>
1430-1445	Break					
1445-1530		Thormann, Kate <b>LEAP Panel 2: Ukrainian and Russian</b>		Shughart, Rusty <b>Beijing is watching – and Learning! China’s Perspectives on the U.S. Defense Language Program</b>	Marion, Cory <b>Culture and Counterintelligence</b>	Schnell, James <b>The Increased Emphasis on the Visual Domain Within the Great Power Competition</b>
1530-1545	Break					
1545-1630		Spletzer, Haley <b>LEAP Panel: My German LEAP Experience</b>	<b>U.S. Relations with Installation Host Nationals</b>  Kudo, Shumi <b>Creating an Effective Cultural Program</b>	<b>Cross-Cultural Competence: Chinese Language Pedagogy</b>  Sung, Marina and Chu, Jan-Hwa <b>Only Through Education and Cognition can Cultural Power be Effective in Establishing Partnerships or Alliances</b>	Moreno, Adam <b>Power of Cultural Competence in Building Partnerships and Strengthening Alliances</b>	Williford, Mark <b>The Power of Storytelling to Change the Hearts of Kings</b>



## Day 2 (Continued)

1630-1645	Break					
1645-1730		Wollmann, David <b>Cultural Competence and Coalition Influence</b>	<b>Air Support Advisory</b>  Roberts, Adrian, et. Al <b>Speak Softly but Carry a Big Vocabulary; Warrior Diplomats Forging Partnerships in Africa</b>	Zhang, Dongdong <b>Sun Tzu's Wisdom on Tian (Heaven) and Dao (the Way)</b>		Wolfel, Richard <b>LREC and Great Power Competition: Identifying and Evaluating Key Components of Narrative Competition</b>

*\*Schedule Subject to Change*

# 6<sup>th</sup> Annual Air University Language, Regional Expertise and Culture Symposium

13 -15 October, 2021

## Day 3 | 15 October 2021

\*Schedule shown in Central Time and Military Format

Highlighting Index: LEAP Presenters Featured Speakers

	Channel 1	Channel 2	Channel 3	Channel 4	Channel 5	Channel 6
0830-0900	Mr. Howard Ward, AFCLC Director <b>Welcome Remarks and Introduction of Featured Speaker</b>					
0900-1000	Featured Speaker <b>Chief Master Sergeant Roger A. Towberman, Command Senior Enlisted Leader of the U.S. Space Force</b> Moderator: Dr. Elizabeth Peifer					
1000-1015	Dr. Jessica Jordan, AFCLC <b>Overview of Day 3 Topics</b> Mr. Scott Alford, AFCLC <b>Symposium Producer's Remarks/Updates</b>					
1015-1100		<b>Improving Language Learning: German</b>  Hefner, Kyle <b>Techniques for German Language Proficiency</b>		<b>East Asian International Relations</b>  Stith, Emily <b>Japan-South Korean Relations and Two-Level Games</b>	<b>Allies and Partners as Strategic Assets</b>  Weber, Jetta, et. Al <b>Allies &amp; Partners as Strategic Assets: Ours to Leverage or Lose within Combatant Commands</b>	
1100-1115	Break					
1115-1200		Schoder, Sandra <b>The Subtleties of Language and Culture in the field of Cyber</b>	<b>Applied Regional Expertise and Culture Assessments: An Operationalized Approach</b>  Tice, Philip <b>The Impact of Language Culture on Military Engagements</b>			<b>Foreign Languages in Intelligence, Surveillance, and Reconnaissance</b>  Marmino, Marc <b>Culture, Surveillance, and Power: The Impact of Political Culture on Consent to Pandemic Surveillance in Taiwan and the PRC</b>
1200-1215	Break					

## Day 3 (Continued)

1215-1300		Small, Catherine <b><i>Authentic Language Learning in an Online Course</i></b>				
1300-1330	Lunch Break					
1330-1415		<b><i>Improving Language Learning: Methodologies</i></b>  Barba, Selene <b><i>Learning Just the Language is Not Enough</i></b>	<b><i>Corruption</i></b>  Churinov, Aleksandra <b><i>The Culture of Corruption and its Effect on Democracy and Great Power Competition</i></b>	<b><i>Foreign Language Program Overview and Assessments</i></b>  Anderson, Roger <b><i>Building a Culture of Innovation</i></b>	<b><i>Immersions</i></b>  Lemtouni, Aicha <b><i>How Does the Host Country Perceive the Language and Cultural Immersion of the U.S. Military?</i></b>	<b><i>Cross-Cultural Competence: Asia Pacific</i></b>  Johnson, Alan D. <b><i>Saving Face and the Consequences on Partnership Building in Asia</i></b>
1415-1430	Break					
1430-1515		Hur, Hyunsoo <b><i>Discourse-Based Approach for Higher Levels of Language and Cultural Proficiency</i></b>	Weaver, Greg, et.al <b><i>Cultural Influences on Corruption in Security Cooperation</i></b>	Stovicek, Thomas <b><i>Foreign Language Education as a Component of PME: History and Impact</i></b>	Peters, Sabine <b><i>Developing Oral Proficiency using Interactive Language Learning Software</i></b>	Melton, Sarah <b><i>The Effects of Asian Culture on Crew Resource Management</i></b>
1515-1530	Break					
1530-1615		Kandi, Monika <b><i>How Transformative Pedagogies in the Foreign Language Classroom Facilitate Linguistic and Cultural Competence: Promoting Effective Partnerships to Successfully Influence Human Behavior</i></b>	<b><i>Interoperability</i></b>  Alfonso, Christopher <b><i>The Power of We: an Exchange Officers Perspective</i></b>	Sullivan, Sujitra <b><i>Leveraging a Pre-deployment Training: From Language Classroom to the Field</i></b>	Bogard, Jasmine <b><i>DIME as a Method of USAF Communication</i></b>	Merenda, James <b><i>Personal Relationships and Organizational Culture Awareness: The Keys to Collaboration in Japan</i></b>
1615-1630	Break					
1630-1715		Scarborough, Olga <b><i>Incorporating Classical Music into Russian Studies</i></b>	<b><i>Interpersonal Relationships and Cultural Competence</i></b>  Barlow, Logan <b><i>Cross-Cultural Competency Enables our Asymmetric Advantage</i></b>	Wang, Daniel <b><i>Amplifying Cultural, Language, and Regional Expertise Growth with the Progress Analyses and Tracking System</i></b>	<b><i>East Asian International Relations</i></b>  Ali, Mehmed <b><i>Srok Khmer... Srok Chen? - The Growing Role of China in Cambodia's Economic and Defense Spheres</i></b>	
1715-1730	Mr. Howard Ward, AFCLC Director <b><i>Symposium Wrap Up, Closing Remarks, and Updates for 2022</i></b>					

## 2021 Featured Speakers and Presenters

*This list provides information about presenters and presentations. The list also contains the titles of their presentation and titles and academic affiliation.*

### Featured Speakers and Invited Guests

Name	Affiliation
<b>The Honorable Frank Kendall III</b>	Secretary of the U.S. Air Force
<b>Lt. Gen. James Hecker</b>	Commander and President, Air University
<b>CMSSF Roger Towberman</b>	Chief Master Sergeant of the U.S. Space Force
<b>Brig. Gen. (Ret.) David Stilwell</b>	Former Assistant Secretary of State for the Bureau of East Asian and Pacific Affairs
<b>Ms. Heidi Grant</b>	Director, Defense Security Cooperation Agency
<b>Dr. Kyleanne Hunter</b>	Assistant Professor, United States Air Force Academy
<b>Dr. Tim Winter</b>	Professorial Future Fellow, University of Western Australia

### Language Enabled Airman Program Panel Guests

Name	Presentation	Affiliation
<b>Jensen Cheong</b>	<i>The Great Power of Culture Competition</i>	Captain, 606 Air Control Squadron Aviano AB, Italy
<b>Danny Rangel</b>	<i>Strategic Communication &amp; Partnership: How Communication Facilitates International Partnerships</i>	2LT, 72 ABW/PA Tinker AFB, OK
<b>Eric Johnson</b>	<i>The Great Power of Culture</i>	TSgt, 2 DS Barksdale AFB, LA
<b>Kate Thormann</b>	<i>Ukrainian and Russian</i>	Capt., 49 Logistics Readiness Squadron Holloman AFB
<b>Haley Spletzer</b>	<i>My German LEAP Experience</i>	1 <sup>st</sup> LT, 82 CONS/PKBA Sheppard AFB, TX
<b>Matthew McGee</b>	<i>LEAP Panel 1</i>	Capt., 390 Intelligence Squadron
<b>David Wollmann</b>	<i>Cultural Competence and Coalition Influence</i>	MSgt., 33 Network Warfare Squadron, Joint-Base San Antonio, Lackland
<b>James Kieseewetter</b>	<i>Intrinsic Anthropology Catalyzed From Language Learning</i>	1 <sup>st</sup> Lt., 603 AOC A32S
<b>Rachel Wolfgang</b>	<i>Language in a High Power Microwave</i>	1 <sup>st</sup> Lt., Air Force Research Lab, Kirtland AFB

## 2021 Presenters

Presenter	Title of Presentation	Keywords	Affiliations
<b>Alfonso, Christopher</b>	<i>The Power of We: an Exchange Officers Perspective</i>	JASDF, Interoperability, Airpower, Joint, Language	Maj., Japan Air Self Defense Force, Air Training Command, 1st Technical School, 1st Training Section, Hamamatsu AB, Japan
<b>Ali, Mehmed</b>	<i>Srok Khmer... Srok Chen? - The Growing Role of China in Cambodia's Economic and Defense Spheres</i>	Cambodia, China, Strategic Competition, Economy, Defense	Air University Academic Services
<b>Anderson, Roger</b>	<i>Building a Culture of Innovation</i>	Innovation, Culture, Behaviors	Capt., Current Space Force Education with Industry Fellow at Dcode, Washington, DC
<b>Anello, Andres</b>	<i>The Great Power of Culture: China's Expansion into Latin America and the Caribbean</i>	China's Influence in Latin America & the Caribbean, Strategic Power Competition, China's Belt & Road Initiative, Soft Power Initiatives	2 <sup>nd</sup> Lt., 482 Attack Squadron Shaw AFB, SC
<b>Atilano, Marisol</b>	<i>The Power of Cultural Competence via the Field Studies Program (Resident) &amp; Mobile Training Teams (Non-Resident) at the DLIELC</i>	DLIELC, Mobility Training Teams, Field Studies Program, Cultural Competence, Strengthen Alliances & Security Cooperation Relationships	Defense Language Institute English Language Center (DLIELC), Lackland AFB
<b>Barba, Selene</b>	<i>Learning Just the Language is Not Enough.</i>	ILR, regional expertise, curriculum development, autonomous learner, culture learning strategies	SEMPER LINGUA LLC
<b>Barlow, Logan</b>	<i>Cross-Cultural Competency Enables our Asymmetric Advantage</i>	Cross-cultural competency, asymmetric advantage, Indo-Pacific Region, security cooperation, interpersonal relationships	Maj., 18th Operations Group, Kadena Air Base, Japan
<b>Bettis, Timothy</b>	<i>Closing the Seams: Modernizing the Foreign Area Officer Corps for Great Power Competition</i>	Great Power Competition; transregional competition; talent management; regional security; foreign area officer	Maj., Naval Postgraduate School, Monterey, California
<b>Bogard, Jasmine</b>	<i>DIME as a Method of USAF Communication</i>		Maj., USAF Assistant Operations Officer, 14 Fighter Squadron, Misawa AB, Japan
<b>Butler, Steven (presenting with Slassi, Mohammed)</b>	<i>Servant Leadership: An Intricate Path to Improve Foreign Language Competence</i>		Ed.D., Ph.D., Defense Language Institute Foreign Language Center, Hurlburt Field, FL
<b>Caisido, Kalinka</b>	<i>Cultural Competence: The Strategic Weapon in the Silent War of Economic Power Competition</i>	Economic power competition, economic pressure, cultural competence, language proficiency, deterrence	SSgt., 36 Comptroller Squadron/Andersen AFB, GU
<b>Cheong, Jensen</b>	<i>LEAP Panel: The Great Power of Culture Competition</i>	Culture, competition, partnership, power, and dynamic.	Capt., 606th Air Control Squadron, Aviano AB, Italy

<b>Chu, Jan-Hwa (presenting with Sung, Marina)</b>	<i>Only through Education and Cognition can Cultural Power be Effective in Establishing Partnerships or Alliances</i>	Culture power, language education, cognition	Ph.D., DLIFLC / Monterey, CA
<b>Churinov, Aleksandra</b>	<i>The Culture of Corruption and its Effect on Democracy and Great Power Competition</i>	"Export" of corruption, corruption as method to influence democratic societies, Global Corruption Barometer, Transparency International	Ph.D., DLIFLC, Hurlburt LTD, FL
<b>Davis, Amanda</b>	<i>Women, Peace, and Security: Operationalizing Gender Integration in the Context of Great Power Competition</i>		
<b>Delgado, Antonio (presenting with Milan, Angel)</b>	<i>LEAP Senior Mentor Panel</i>	Development, mentoring, career-building, LEAP, opportunities	Col., CMSgt., 60th Aerospace Medicine Squadron, Travis AFB Defense Intelligence Agency, Lisbon, Portugal
<b>Duran, Jasmine</b>	<i>Assessing the Linguistic, Cognitive, and Cultural Competence Needs for English Language Learners Attending U.S. Army Basic Combat Training and Beyond</i>	English as a Second Language, Culture Competence, Needs Assessment, Qualitative Research	Global Cognition, OH American Council on the Teaching of Foreign Languages, VA Defense Language Institute English Language Center, TX
<b>Edgerly, Ian (presenting with Rasmussen, Louise)</b>	<i>Applied Regional Expertise and Culture Assessments: An Operationalized Approach</i>	Competency, Adaptive Readiness for Culture, Operationalized Assessment, Grassroots	Ph.D., 1st Special Forces Command (A), Ft. Bragg NC / Global Cognition, Yellow Springs OH
<b>Edmontson, Michael</b>	<i>National Cultural Obstacles to Korean Unification and the Creation of a Unified Korean Armed Forces</i>	Korean unification, armed forces, culture	Lt. Col., LeMay Center for Doctrine & Education, Maxwell AFB
<b>Gutteri, Karen</b>	<i>Strategic Culture and Cyberspace Competition</i>	Strategic culture, cyber warfare, information warfare, strategic competition	Ph.D, Air Force Cyber College
<b>Hefner, Kyle</b>	<i>Techniques for German Language Proficiency</i>	German Language Learning Techniques LEAP	1 <sup>st</sup> Lt., 17th IS JBLE, VA 23665
<b>Hererra, Monica</b>	<i>The Heart of the Human Domain: Operationalizing Gender at USINDOPACOM</i>	Gender, Strategic Competition, Free and Open Indo-Pacific	U.S. Indo-Pacific Command Camp H.M. Smith, Hawaii
<b>Hur, Hyunsoo</b>	<i>Discourse-Based Approach for Higher Levels Language and Cultural Proficiency</i>	Language, culture, partnerships, soft power	Ph.D., Naval Postgraduate School
<b>James, Shaquille</b>	<i>The Insiders: What North Korean Defectors Can Teach Us About One of Our Most Puzzling Adversaries</i>	Novel, Human Aspect, Informed Insightful	1 <sup>st</sup> Lt., 742d MS, Minot AFB, ND
<b>Johnson, Eric</b>	<i>LEAP Panel: The Great Power of Culture</i>	Language; Connection; understanding; culture; Japanese.	TSgt. DS, Barksdale AFB, Louisiana
<b>Johnson, Alan D.</b>	<i>Saving Face and the Consequences on Partnership Building in Asia</i>		Maj., Ph.D, Indo-Pacific MPEP-ODE ODE Royal Thai AF, Bangkok, Thailand
<b>Kandi, Monika</b>	<i>How Transformative Pedagogies in the Foreign Language Classroom Facilitate Linguistic and Cultural</i>	Linguistic & cultural competence; intercultural communication; scenario-based learning; real-world	Chairperson Unit: Persian Farsi School

	<i>Competence: Promoting Effective Partnerships to Successfully Influence Human Behavior.</i>	situation; purposeful instructional design	Defense Language Institute Foreign Language Center Location: Presidio of Monterey, California
<b>Keuchler, William</b>	<i>Fortifying NATO Air Force Readiness</i>	Building Partner Capacity and Legitimacy	Capt., 77th FGS, 20th Fighter Wing Shaw AFB, SC
<b>Kiesewetter, James</b>	<i>LEAP Panel: Intrinsic Anthropology Catalyzed From Language Learning</i>	Humanity, Anthropology, Personal Development	1 <sup>st</sup> Lt., 603 AOC A32S
<b>Kudo, Shumi</b>	<i>Creating an Effective Cultural Program</i>	The importance of LREC, power of cultural competence, Diversity and inclusion, Innovative approaches to LREC education, training and research	Ms. Master Labor Contract, Host-Nation Employee, Cultural Awareness Instructor at Airman and Family Readiness Center, 374th Force Support Squadron, Yokota AFB, Japan
<b>Ledet, Richard</b>	<i>Creating the Modern Warrior-Scholar: Views on Achieving Cross-Cultural Competency for Military Advisors</i>	Cross-cultural competency, training, Afghanistan, social science research methods, military advisors	Ph.D., Troy University Troy, AL 36082
<b>Lemtouni, Aicha</b>	<i>How Does the Host Country Perceive the Language and Cultural Immersion of the U.S. Military?</i>		ILCS Rabat Morocco
<b>Marion, Cory</b>	<i>Culture and Counterintelligence</i>	Culture's impact on overseas counterintelligence	SA, Office of Special Investigations ICON Center Quantico, Va
<b>Marmino, Marc</b>	<i>Culture, Surveillance, and Power: The Impact of Political Culture on Consent to Pandemic Surveillance in Taiwan and the PRC</i>		Ph.D. Candidate, King's College London
<b>McGinnis, Charlyne</b>	<i>Building Culture-Centered Operations, Activities, and Investments</i>	Great Power Competition, Diversity and Inclusion, Language, Strategy	Lt. Col., United States Forces-Korea Camp Humphreys, ROK
<b>McKinney, Jared</b>	<i>Taking the PLA at Its Word: Reassessing the Science of Military Strategy After a Decade</i>	China, Strategic Competition, Doctrine, Analysis,	College of Global PME, Air University
<b>Melton, Sarah</b>	<i>The Effects of Asian Culture on Crew Resource Management</i>	Asian Culture, Crew Resource Management	23 Flying Training Squadron
<b>Mendez, Marina</b>	<i>Political Culture and Political Preferences in the U.S. and Russia</i>	Political culture, Russia, voting preferences, political behavior	Ph.D., 71st IS, WPAFB, OH
<b>Merenda, James</b>	<i>Personal Relationships and Organizational Culture Awareness: The Keys to Collaboration in Japan</i>	Relationship Building; Organizational Culture; Organizational Priorities; International Collaboration; Japan	Lt. Col., AFROTC Detachment 150 University of Florida, Gainesville
<b>Montano, Jossilyn</b>	<i>Building Rapport and Bridging Culture Gaps with U.S. Security Cooperation Partners</i>	Cross-cultural Competency, Security Cooperation Partners, Mission Support, Training Support	GS-12 Supervisor, General English Defense Language Institute English Language Center/332 TRS 2235 Andrews Ave., JBSA Lackland, TX
<b>Moreno, Adam</b>	<i>Power of Cultural competence in building partnerships and strengthening alliances</i>	Academy, Inter-operability, Power, Culture, Partnerships	MSgt., 8MXS/Kunsan AB

<b>Morreale, Brittany</b>	<i>Ontological Power in the Indo-Pacific: Controlling the Narrative</i>	Ontological Power Indo-Pacific region Asian Powers International Development narratives	Maj., Ph.D., 5th Air Force/ A5, Yokota AB Japan Will PCS to NATO SHAPE, Belgium
<b>Morton, Anna</b>	<i>Cross-Cultural Encounters through Film</i>	Teaching with authentic film, project-based learning, cross-cultural competence	DLIFLC-CE-FS Hurlburt Field LTD USAF Special Operations School
<b>Munch, Randy (presenting with Shaikh, Sohail)</b>	<i>Narrative Development: Voices of Moderate Islam (VOMI)</i>	Narrative Development, Cultural Competency, Cognitive Maneuver, Religious Context	ARMY TRADOC G-2
<b>Ngugi, Mumbi</b>	<i>Cultural Competency in Military Medicine</i>	Cultural competency. Military medicine.	Incirlik Air Base, Turkey
<b>Peifer, Elizabeth</b>	<i>The Language of Extremism</i>	Domestic Extremism Resiliency	Ph.D., AFCLC
<b>Peters, Sabine</b>	<i>Developing Oral Proficiency using Interactive Language Learning Software</i>	Educational Technology; Proficiency; Language Standards	Lt. Col., Department of Foreign Languages US Air Force Academy, Colorado
<b>Post, Kristin</b>	<i>Bridging the Classroom and Cross-cultural Engagements with the Case Method</i>	Case method andragogy security cooperation communication	Defense Security Cooperation University/ Defense Security Cooperation Agency
<b>Rangel, Danny</b>	<i>LEAP Panel "Strategic Communication &amp; Partnership: How communication facilitates international partnerships"</i>	Communication, culture, influence, objectives, partnership	2 <sup>nd</sup> Lt., 72 ABW/PA, Tinker AFB, OK
<b>Rivera-Acosta, Michelia</b>	<i>The Great Power of Culture within the United States Air Force</i>		SSgt.
<b>Roberts, Adrian</b>	<i>Speak Softly but Carry a Big Vocabulary; Warrior Diplomats Forging Partnerships in Africa</i>	Language and Cross-Cultural Communication in Partnership Building	Ph.D., 818 Mobility Support Advisory Squadron (MSAS), Joint Base McGuire-Dix-Lakehurst, New Jersey
<b>Rydalch, Tyson</b>	<i>Change Through Exchange: How Culture Can Expose Great Power Vulnerabilities</i>	Germany Cyber China Economic Influence	Rydalch: AFOTEC/Det 5 Edwards AFB, CA Goehring: 333 TRS, Keesler AFB, MS Kaiser: 355 AMXS, Davis Monthan AFB, AZ Stanley: 33 NWS, Lackland AFB, TX
<b>Sanchez, Raymond</b>	<i>Determinants of Culture Learning in Professional Education Preparation Course: A Culture Framework</i>	Performance, Culture learning, Culture determinant effects.	Defense Language Institute English Language Center DLIELC (637 TRG), 332 TRS/SFC 2235 Andrews Ave. Lackland AFB
<b>Sanders, B. Leon</b>	<i>The Power of Cultural Competence in Building Partnerships &amp; Strengthening Alliances</i>	Culture, Language, Regional Expertise, AFPAC HAND, Air Advisor	Maj., HAF/A1P
<b>Scarborough, Olga</b>	<i>Incorporating Classical Music into Russian Studies</i>	Russian language, culture, classical music	Ph.D., USAFA Colorado Springs, CO
<b>Schnell, James</b>	<i>The Increased Emphasis on the Visual Domain Within the Great Power Competition</i>	Visual communication, digital communication, digital disparity, cross-cultural relations	Indo-Pacific Cultural Advisor Fort Bragg, NC, Ph.D. Colonel, USAFR (ret.)
<b>Schoder, Sandra</b>	<i>The Subtleties of Language and Culture in the field of Cyber</i>	Cyber LITE, LEAP, DLIFLC, German curriculum, strategic culture	Defense Language Institute / Maxwell AFB
<b>Sevy, Jacob</b>	<i>Strategic Empathy: Who are Our Enemies and Why do they Fight?</i>	Strategic Empathy, Cultural Competence, Competition	SMSgt. Special Warfare Training Wing / Chapman Annex, JBSA, TX



<b>Shughart, Rusty</b>	<i>Beijing is watching – and Learning! China’s Perspectives on the U.S. Defense Language Program</i>	China U.S. Defense Language Program Great Power Competition Language, Regional Expertise, and Culture (LREC)	Government Division, American Translators Association (ATA/GovD), Arlington, VA
<b>Singh, Arushi</b>	<i>The Probable Outcomes of Great Power Competition In West Asia And North Africa Assessed Through Scenario Building</i>	US, Russia, China, great power competition	Consortium of Indo-Pacific Researchers/ India
<b>Small, Catherine</b>	<i>Authentic Language Learning in an Online Course</i>	Culture, language, asynchronous, German, interactive	Auburn University
<b>Smith, Daniel</b>	<i>Regional Expertise Supports Strategic Competition through a new Security Cooperation Planning Framework: Using the DAF International Engagement Plan (IEP) to Build Partnerships and Strengthen Allies</i>	Security Cooperation; Strategic Planning Framework; Prioritization of strengthen and attract objectives; Regional expertise; strategic competition	Maj., SAF, International Affairs, Strategy and Plans Division/Pentagon
<b>Spletzer, Haley</b>	<i>LEAP Panel: My German LEAP Experience</i>	Story-telling - Insightful - Self-reflecting - Aspirational - Informative	1 <sup>st</sup> Lt., 82 CONS/PKBA, Sheppard AFB, TX but PCSing to AF Life Cycle Mngmt Center, F-22 Branch
<b>Steel, Benjamin</b>	<i>Raising Cultural Intelligence through Cultural Metacognition</i>	Cultural intelligence; cultural metacognition; experiential learning	MSgt., National Air and Space Intelligence Center, Wright Patterson AFB, OH
<b>Stevenson, Rachel</b>	<i>Creative Culturally Sensitive Care</i>		
<b>Stith, Emily</b>	<i>Japan-South Korean Relations and Two-Level Games</i>	Two-Level Games, Local Politics, Bilateral Relations, WWII, Culture of Conflict	Capt., 20th Force Support Squadron, Shaw Air Force Base, South Carolina
<b>Stovicek, Thomas</b>	<i>Foreign Language Education as a Component of PME: History and Impact</i>  <i>BRI LITE &amp; Cyber LITE: Insights on Coordinating Language Instruction for Two Language Intensive Training Events</i>	Foreign Language, Professional Military Education, Language and Culture Instruction  BRI LITE, Cyber LITE, LEAP, DLIFLC, language instruction	Defense Language Institute / Maxwell AFB
<b>Sullivan, Sujitra</b>	<i>Leveraging a Pre-deployment Training: From Language Classroom to the Field</i>	1) Intercultural awareness 2) Language competence 3) Effective cooperation 4) Mission accomplishment 5) Pre-deployment and familiarization course	Defense Language Institute Foreign Language Center (DLIFLC) / Hurlburt Field AFB
<b>Thormann, Ekaterina</b>	<i>LEAP Panel 2: Ukrainian and Russian</i>	Multinational logistics Culture Translation NATO deployment Work/personal travel	49 Logistics Readiness Squadron/Holloman AFB
<b>Tice, Philip</b>	<i>The Impact of Language Culture on Military Engagements</i>	Language ideology; Military Engagement; Culture of Language; Language Assumptions	Maj., Ph.D., Air Force Special Operations School/Hurlburt Field, FL
<b>Uribe, Dan (presenting with Ellis, Evan; Piazza,</b>	<i>China's Growing Footprint in the SOUTHCOM AOR</i>	China, Latin America, Cross-Cultural Competence, Soft Power	Ph.D., Brig. Gen (Ret.), AFCLC/Maxwell, AFB, AL Army War College Center for Strategic

<b>Kelly; and Greer, Adam)</b>			Studies/Carlise, PA, Maj., Assistant Air Attache, US Embassy, Beijing China
<b>Van Loon, Fabio</b>	<i>Political Culture in Foreign Policy: Lessons From Turkey and the UAE in Somalia</i>		Consortium of Indo-Pacific Researchers (USAF Journal of Indo-Pacific Affairs), M.A. Student of International Policy at the Bush School of Government & Public Service in Washington, DC.
<b>Ventura, Lisa</b>	<i>Strengthening U.S. Airpower: Integrating Allies in US Pilot Training</i>	Airpower Cultural barriers Pilot training Dynamic instruction Honing US instructor pilots	389th Fighter Squadron Mountain Home AFB, ID
<b>Von Behr, Oanh</b>	<i>LREC Role in Humanitarian and Engagement Operations</i>	Language, Regional Expertise, and Culture (LREC) Defense POW/MIA Accounting Agency (DPAA) Tremendous Influences Linguist Allies Relationship	SSgt., 18 Logistic Readiness Squadron Kadena Air Base
<b>Waldvogel, Dieter</b>	<i>Spanish Language Education for Military Purposes</i>	Spanish for specific purposes; military Spanish; leadership in language education; intercultural competence; language and military operations.	Dr. Waldvogel, Lt.Col. (Ret.), Samford University; Dr. Peart, U.S. Naval Academy
<b>Wang, Daniel</b>	<i>Amplifying Cultural, Language, and Regional Expertise Growth with the Progress Analyses and Tracking System</i>	1. Innovative approaches to LREC education, training and research 2. Techniques for improving foreign language competence	DLIFLC, Continuing Education Directorate, School of Distance Learning, Monterey, CA
<b>Weaver, Greg</b>	<i>Cultural Influences on Corruption in Security Cooperation</i>	Culture Corruption Security Cooperation AM&E	Auburn University (Weaver/Norton) LeMay Center, Maxwell AFB (Collier)
<b>Weber, Jetta</b>	<i>Allies &amp; Partners as Strategic Assets: Ours to Leverage or Lose within Combatant Commands</i>	Teamwork, accelerate change or lose, breaking barriers, diversity of thought	Lt. Col., DAF A2/6, Washington, D.C.
<b>Williford, Mark</b>	<i>The Power of Storytelling to Change the Hearts of Kings</i>	storytelling worldviews pain healing change	Capt., AFLCMC/EB, Eglin AFB, FL
<b>Wolfel, Richard</b>	<i>LREC and Great Power Competition: Identifying and Evaluating Key Components of Narrative Competition.</i>	Human Domain, Multi Domain Operations, instability triggers, Dense Urban Analysis	Center for Languages, Cultures and Regional Studies and Department of Geography and Environmental Engineering. U.S. Military Academy. West Point, NY
<b>Wolfgang, Rachel</b>	<i>LEAP Panel: Language in a High Power Microwave</i>	Air Force Research Lab / Kirtland AFB	1 <sup>st</sup> Lt., Air Force Research Lab / Kirtland AFB
<b>Wollmann, David</b>	<i>Cultural Competence and Coalition Influence</i>	Culture Cyber Coalition Partnership	MSgt., 33 Network Warfare Squadron, Joint-Base San Antonio, Lackland
<b>Zelaya, Diego</b>	<i>DACA: Analyzing the Policy-Making Process and its Educational Referent</i>	ACA, Public Policy, Education Studies	Defense Language Institute English Language Center/ University of Glasgow (Glasgow, Scotland)
<b>Zhang, Dongdong</b>	<i>Sun Tzu's Wisdom on Tian (Heaven) and Dao (the Way)</i>	The art of war; Dao (Tao);	Defense Language Institute Foreign Language Center

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## Closing Remarks

Thank you to all the participants and organizations that made the Symposium a success! Please join us next year for the seventh annual AU LREC Symposium. More information will be available soon at <https://www.airuniversity.af.edu/AFCLC/AU-LREC/>.