

Air Force Job Qualification Standard (AFJQS)
Joint

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Supersedes: None

SECTION A: GENERAL

1. **PURPOSE.** This Air Force Job Qualification Standard (AFJQS) offers a framework of discrete tasks that prepare Airmen to serve in a joint environment. It focuses on “true joint organizations” that Airmen can be assigned to, such as Joint Task Forces, Combatant Command Headquarters, the Joint Staff, and other joint, interagency, intergovernmental, or multinational organizations. Due to the unique nature of the joint environment, there are inherent differences across assignments, resulting in unique command-specific requirements. This document does not focus on the granular details of each joint opportunity but takes a holistic joint perspective mapped across thirteen themes. This stand-alone product does not require an accompanying Master Training Plan (MTP) and/or Individual Training Plan (ITP). **Completion of this AFJQS is not a requirement for Airmen to receive or complete a joint assignment.**

2. **TASK QUALIFICATION.** This AFJQS is broken out into four tier groups: Common Core, Noncommissioned Officer (NCO), Senior Noncommissioned Officer (SNCO), and Senior Enlisted Leader (SEL). All personnel will be qualified to the GO/NO GO standard for all applicable tasks corresponding to their tier group listed in this AFJQS. GO means the individual can perform the task without assistance utilizing appropriate instructions or other procedural guidance. If required training listed in SECTION B of this AFJQS is provided through on-the-job training (OJT), distance learning (DL), or web-based courses, a supervisor/trainer from that respective functional area will complete the trainer's block to document training completion. Training should be completed within a twelve-month period.

Tier Groups	Designators	Notes
Common Core		All tasks without a * sequence are common core and apply to all personnel.
NCO	*	A + sign at the end of a * sequence means the task is required for that tier group and above.
SNCO	**	Example: *+ means the task is required for NCOs, SNCOs, and SELs. *** means the task is required for SNCOs and SELs
SEL	***	

3. **ADDITIONAL DUTY or TASK.** If personnel are assigned an additional duty or task not listed in this AFJQS, the supervisor will develop an AF IMT 797, Job Qualification Standard Continuation/Command JQS. The supervisor/trainer will then develop a plan for the member to receive training.

4. **TRAINING DOCUMENTATION AND TRAINER/CERTIFIER IDENTIFICATION.** Document training required by this AFJQS in accordance with DAFI 36-2670, *Total Force Development* and DAFMAN 36-2689, *Training Program*. All trainers and certifiers (if required) authorized to sign off tasks in SECTION B of this AFJQS will be identified in the identification block of this AFJQS and will meet the requirements outlined by Department of the Air Force and local policy. There are no tasks requiring third-party certification unless otherwise required by Air Force Specialty or local policy.

5. This AFJQS has been coordinated with HAF/A1DI and SELs across the Joint Force. Overall point of contact for this AFJQS is HAF/A1DI.

This block is for identification purposes only

Name of Trainee:

Printed Name (Last, First, Middle)

Initials (Written)

SSAN (last 4)

Printed Names and Written Initials of Training and Certifying Officials

N/I

N/I

N/I

N/I

N/I

N/I

SECTION B: JOINT AFJQS TASK LIST

TASK NUMBER	TASKS, KNOWLEDGE AND TECHNICAL REFERENCES	Certification				
		START DATE	COMPLETE DATE	TRAINEE INITIALS	TRAINER INITIALS	CERTIFIER INITIALS (IF REQUIRED)
1.	Joint History: TR: Functions of the Department of Defense and Its Major Components, DoDD 5100.01 (2020); White Paper: Evolution of Department of Defense Directive 5100.01 "Functions of the Department of Defense and Its Major Components" (2010, Revised 2014); The Joint Team	Date	Date	Initial	Initial	Initial
1.1	Explain the failures of the Joint Army and Navy Board during World War I *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.2	Explain the inadequacy of the <i>Joint Action of the Army and Navy</i> agreement during World War II *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.3	Explain the significance of the National Security Act of 1947 for the joint force *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.4	Explain the significance of the Department of Defense (DoD) Reorganization Act of 1958 for the joint force *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.5	Identify the events that led to passage of the Goldwater-Nichols Act of 1986 *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.6	Explain the significance of the Goldwater-Nichols Act of 1986 for the joint force *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.7	Describe changes to DoD components and functions since 2010 *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
1.8	Describe the significance of Change 1, September 17, 2020 to DoDD 5100.01 for the joint force *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.	Strategic and Operational Guidance: TR: National Security Strategy (2022); National Defense Strategy (2022); National Military Strategy (2022); Joint Concept for Competing (2023); Joint Planning, JP 5-0 (2020); Joint Operating Environment 2035 (2016)	Date	Date	Initial	Initial	Initial
2.1	National Security Strategy (NSS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.1.1	Explain the United States' fundamental national interests	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.1.2	Explain the nature of the competition between democracies and autocracies	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.1.3	Explain the concept of cooperation to address shared challenges in an era of competition	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.1.4	Explain the U.S. strategic approach to achieving a free, open, prosperous, and secure international order	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.2	National Defense Strategy (NDS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.2.1	Summarize strategic challenges in the security environment	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.2.2	Identify defense priorities	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.2.3	Define integrated deterrence *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.2.4	Define campaigning *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3	National Military Strategy (NMS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3.1	Explain the strategic environment	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3.2	Explain the NMS Theory of Success	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3.3	Define strategic discipline *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3.4	Identify joint force tasks *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.3.5	Identify joint force strategic objectives	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.4	Unified Command Plan (UCP)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.4.1	Explain the purpose of the UCP *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.4.2	Identify the Combatant Commands (CCMDs)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.4.3	Explain physical and transregional CCMD responsibilities *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.5	Joint Concept for Competing (JCC) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.5.1	Describe the concept of U.S. adversaries to "win without fighting" and "fight and win" *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.5.2	Explain the purpose of strategic competition *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.5.3	Identify the central idea of the JCC *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.5.4	Explain the joint force role in strategic competition *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.6	Command Guidance *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.6.1	Identify the link between national strategic guidance and joint planning *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.6.2	Describe CCMD and/or joint organization global or transregional strategies (as applicable to assigned organization) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.7	Joint Operating Environment (JOE) ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.7.1	Summarize the future security environment **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

2.7.2	Summarize the contexts for future conflict ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
2.7.3	Explain implications of the JOE for the joint force ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.	Joint Resources: TR: Joint Chiefs of Staff webpage; Joint Doctrine Library; Joint Electronic Library	Date	Date	Initial	Initial	Initial
3.1	Joint Chiefs of Staff webpage	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.1.1	Locate leadership profiles for the CJCS, VCJCS, SEAC, and Joint Chiefs	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.1.2	Locate the Joint Enlisted Development Portal	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.1.3	Locate joint doctrine publications	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.1.4	Locate the Joint Knowledge Online login	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.1.5	Locate Insights and Best Practices Focus Papers ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.2	Locate CJCS Directives Library	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.3	Joint doctrine resources	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.3.1	Describe the Joint Doctrine Library	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
3.3.2	Describe Joint Electronic Library+ (JEL+)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.	Joint Doctrine: TR: Joint Warfighting, JP 1, Volume 1 (2023); The Joint Force, JP 1, Volume 2 (2020); Joint Electronic Library; The Joint Team	Date	Date	Initial	Initial	Initial
4.1	Joint Publication (JP) 1, Volume 1, Joint Warfighting	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.1	Explain the role of joint doctrine in joint warfighting ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.2	Explain the strategic uses of military force *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.3	Describe the characteristics of joint warfighting *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.4	Understand the Profession of Arms as a foundation for joint warfighting	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.5	Understand the goal of military strategy *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.6	Describe the two forms of warfare (conventional and irregular) **	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.7	Describe the three levels of warfare (strategic, operational, and tactical) **	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.8	Identify the 12 principles of joint operations	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.9	Define unified action	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.10	Explain global integration	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.11	Identify the 7 joint functions common to joint operations *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.12	Summarize the global concept of operations ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.13	Explain overlapping support relationships in terms of coordinating global effects ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.14	Describe the "Next Operational Environment" *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.1.15	Identify the goal of the Joint Warfighting Concept *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2	JP 1, Volume 2, The Joint Force	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.1	Explain the concept of comprehensive joint readiness *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.2	Identify the operational branch of the chain of command	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.3	Explain the responsibilities of combatant command commanders (CCDR) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.4	Identify the administrative branch of the chain of command	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.5	Explain the authorities vested in the secretaries of the military departments to organize, train, equip, and provide forces *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.6	Explain the uniqueness of the United States Coast Guard as a Service and branch of the U.S. Armed Forces	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.7	Identify the entities responsible for developing military capabilities for the CCMDs *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.2.8	Explain the concepts of interorganizational cooperation *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.3	Identify applicable publications for joint directorate assigned (JP 1-0, 2-0, 3-0...etc.)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.4	<i>The Joint Team</i> (Purple Book)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.4.1	Locate <i>The Joint Team</i>	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
4.4.2	Identify sources for <i>The Joint Team</i>	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.	Joint Organizational Structures: TR: The Joint Force, JP 1, Volume 2 (2020); JTF C2 and Organization (2020); The Command Senior Enlisted Leader; Unified Command Plan (available on SIPR); Refer to Air Force Element chain of command for command specific structure	Date	Date	Initial	Initial	Initial
5.1	Department of Defense (DoD)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

5.1.1	Identify the organizations that comprise the DoD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.1.2	Identify the 3 functions of the DoD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.2	Joint Chiefs of Staff (JCS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.2.1	Identify the members of the JCS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.2.2	Differentiate the advisory roles of the Chairman of the Joint Chiefs of Staff (CJCS) and other JCS members *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.3	Combatant Commands (CCMDs)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.3.1	Identify the 11 CCMDs	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.3.2	Explain support relationships between combatant commanders (CCDRs) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.4	Combat Support Agencies (CSAs)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.4.1	Identify the 8 CSAs	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.4.2	Explain the relationship of CSAs with the CCMDs **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5	Unified and subordinate joint commands	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.1	Describe a unified CCMD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.2	Describe a subordinate unified command *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.3	Describe a joint task force (JTF)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.4	Identify JTF organizational options **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.5	Explain the role of JTF component commanders (land, maritime, air, and special operations) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.5.6	Identify the command authority for U.S. forces assigned to multinational force commands	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.6	Commander, staff, and components of a joint force	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.6.1	Identify commander responsibilities	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.6.2	Identify responsibilities of a Command Senior Enlisted Leader (CSEL)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.6.3	Identify common joint force staff directorates	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7	Air Force Element (AFELM) structure	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.1	Identify AFELM Commander	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.2	Explain role of AFELM Commander *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.3	Identify AFELM Senior Enlisted Leader (SEL)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.4	Explain role of AFELM SEL *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.5	Identify AFELM First Sergeant	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.6	Explain role of AFELM First Sergeant *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
5.7.7	Identify AFELM additional duty positions and personnel (i.e., Safety Rep, Unit Fitness Program Manager)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.	Office of the Secretary of Defense: TR: Functions of the Department of Defense and its Major Components, DoDD 5100.01 (2020)					
6.1	Identify the entities that comprise the Office of the Secretary of Defense (OSD)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.2	Explain the role of the Secretary of Defense (SECDEF)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.3	Identify the 8 functions of the SECDEF	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.4	Explain the role of the Deputy Secretary of Defense (DSD)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.5	Identify the 5 functions of the DSD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
6.6	Identify the role of Principal Staff Assistants (PSAs) in supporting the SECDEF **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.	Joint Staff: TR: Joint Chiefs of Staff webpage; Functions of the Department of Defense and its Major Components, DoDD 5100.01 (2020); Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff: Roles, Responsibilities, and Authorities, CJCSI 1350.01A (2020); The Joint Force, JP 1, Volume 2 (2020); Joint Chiefs of Staff webpage					
7.1	Joint Chiefs of Staff (JCS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.1.1	Identify the members of the JCS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.1.2	Explain the authority of the JCS *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.2	Chairman of the Joint Chiefs of Staff (CJCS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.2.1	Explain the role of the CJCS in ensuring global military strategic and operational integration **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.2.2	Identify the 9 CJCS functions *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.3	Vice Chairman of the Joint Chiefs of Staff (VCJCS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

7.3.1	Explain the duties of the VCJCS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.4	Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff (SEAC)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.4.1	Explain the position of the SEAC	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.4.2	Identify the roles of the SEAC	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.4.3	Identify the responsibilities of the SEAC	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.5	The Joint Staff (JS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.5.1	Describe the JS mission	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.5.2	Describe the JS structure *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.5.3	Explain the functions of the JS *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
7.5.4	Identify the Joint Staff Directorates (J-Dirs) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.	Titles & Authorities: TR: Command and Control, AFDP 3-30 (2020); Cornell Law School Legal Information Institute					
8.1	Describe Combatant Command Authority (COCOM) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.2	Describe Operational Control (OPCON) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.3	Describe Tactical Control (TACON) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.4	Describe Administrative Control (ADCON) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.5	Describe the 4 types of support (general, mutual, direct, and close) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.6	Define coordinating authority ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.7	Define direct liaison authorized ***+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8	U.S. Code *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8.1	Identify subtitles of Title 10: Armed Forces *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8.2	Identify subtitles of Title 14: Coast Guard *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8.3	Identify subtitles of Title 32: National Guard *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8.4	Identify subtitles of Title 50: War and National Defense *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
8.8.5	Summarize key aspects of titles applicable to assigned command and/or joint organization *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.	Joint, Interagency, Intergovernmental, Multinational, Commercial (JIIM-C): TR: Interorganizational Cooperation, JP 3-08 (2016, validated 2017); Securing the Nation One Partnership at a Time (2018)					
9.1	Whole of government approach	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.1.1	Explain the concept of a whole of government approach	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.1.2	Identify the hallmarks of successful whole of government planning and operations	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.1.3	Identify the 5 national planning frameworks contained in the National Preparedness System *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.1.4	Identify the 22 U.S. government departments and agencies	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.1.5	Identify the 3 essential components (departments and agencies) of American foreign policy *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.2	National Security Council (NSC)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.2.1	Explain the core mission of the NSC *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.2.2	Identify key DoD players in the NSC system	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.3	Department of Defense (DoD)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.3.1	Explain the core mission of the DoD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.3.2	Identify key personnel in the DoD command structure	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.3.3	Describe the State Partnership Program *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.3.4	Explain the DoD's role in Defense Security Cooperation	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.4	Department of State (DOS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.4.1	Explain the core mission of the DOS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.4.2	Explain the responsibilities of the Secretary of State *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.4.3	Identify the senior U.S. official in foreign countries	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.4.4	Identify the DOS's principal role in its relationship with the DoD	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.5	United States Agency for International Development (USAID)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.5.1	Explain the core mission of USAID	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.5.2	Identify USAID's 11 humanitarian sectors	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

9.6	Department of Homeland Security (DHS)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.6.1	Explain the core mission of DHS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.6.2	Identify the 14 agencies and offices that comprise DHS	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.7	Department of Veterans Affairs (VA)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.7.1	Explain the core mission of the VA	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.7.2	Explain the relationship of the VA and DoD during a war or national emergency *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.7.3	Identify formal arrangements the VA maintains with the DoD *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.8	Central Intelligence Agency (CIA)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.8.1	Identify the CIA's primary mission	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.8.2	Identify the 4 responsibilities of the CIA	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.8.3	Explain the relationship of the CIA with other agencies of the Intelligence Community (IC) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.9	Office of the Director of National Intelligence (ODNI)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.9.1	Explain the core mission of the ODNI	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.9.2	Identify the head of the IC	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.10	Interorganizational cooperation	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.10.1	Explain the purpose of interorganizational cooperation	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.10.2	Explain the concept of unity of effort	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.10.3	Explain the concept of common objectives	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.10.4	Explain the concept of common understanding	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.11	International organizations	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.11.1	Identify the 5 key international organizations	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.11.2	Explain the role of international organizations in security-related activities	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.12	Nongovernmental organizations (NGOs)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.12.1	Explain the purpose of NGOs	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.12.2	Explain the benefit that NGOs can provide to joint force commanders *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.12.3	Explain the potential conflict that can occur between the military and NGOs *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.13	The private sector	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.13.1	Explain what is meant by the umbrella term "private sector"	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
9.13.2	Explain how the private sector can help the U.S. government	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.	Joint Planning: TR: Joint Strategic Planning System, CJCSI 3100.01E (2021); Joint Planning, JP 5-0 (2020); Joint Concept for Integrated Campaigning (2018); Management and Review of Campaign and Contingency Plans, CJCSI 3141.01F (2019)					
10.1	Joint Strategic Planning System (JSPS) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.1	Define the JSPS **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.2	Explain the 3 time horizons across which the JSPS operates **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.3	Explain the Continuum of Strategic Direction ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.4	Explain the purpose of the Joint Strategic Campaign Plan (JSCP) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.5	Explain the purpose of the Global Force Management Implementation Guidance (GFMIG) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.1.6	Define the Global Force Management Allocation Plan (GFMAP) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.2	Joint Planning Process (JPP) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.2.1	Explain the purpose of the JPP *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.2.2	Identify the 7 steps of the JPP *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.3	Operational Design *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.3.1	Explain the concept of operational art *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.3.2	Explain the concept of operational design *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.3.3	Explain the 9 elements of operational design methodology *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.4	Integrated Campaigning *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.4.1	Explain the central idea of integrated campaigning *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.4.2	Identify the 19 required capabilities for integrated campaigning **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

10.4.3	Describe the purpose of Combatant Command Campaign Plans (CCPs) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.4.4	Identify elements of the CCP *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.4.5	Describe the 3 types of campaign plans (global, regional, functional) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.5	Planning Detail **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.5.1	Explain Level 1 Planning Detail – Commander's Estimate ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.5.2	Explain Level 2 Planning Detail – BPLAN **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.5.3	Explain Level 3 Planning Detail – CONPLAN ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.5.4	Explain Level 4 Planning Detail – OPLAN **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.6	Joint Planning and Execution Community (JPEC) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.6.1	Explain the purpose of the JPEC **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.6.2	Identify JPEC members **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.7	Contingency Planning **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.7.1	Identify the relationship of contingency plans to CCPs **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.7.2	Explain the purpose of contingency plans **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.7.3	Define integrated contingency plan **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.8	Crisis Action Planning **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.8.1	Explain the differences between contingency and crisis planning **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
10.8.2	Explain the differences between Joint Orders (WARNORD, PLANORD, ALERTORD, etc.) **+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.	Joint/Service Culture: TR: U.S. Military Rank Insignia; America's Military – A Profession of Arms White Paper; Mission Command White Paper (2012); <i>The Noncommissioned Officer and Petty Officer: Backbone of the Armed Forces</i> (2014); Attire and Military Uniform Equivalents (2022); Joint/Service Protocol Differences (2023); Service Uniform Regulations: AR 670-1, MCO 1020.34H / PCN 10200150000, NAVPERS 15665J, AFI 36-2903, SPFGM 2022-36-02, COMDTINST M1020.6K					
11.1	Service Ranks	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.1.1	Identify U.S. Military Enlisted Rank Insignia (E1-E9)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.1.2	Identify U.S. Military Warrant Officer Rank Insignia (WO1-CW5)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.1.3	Identify U.S. Military Officer Rank Insignia (O1-O10)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.1.4	Identify applicable ally and partner rank insignia for joint organization assigned	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.2	America's Military - A Profession of Arms White Paper	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.2.1	Explain the Profession of Arms described in the "City on the Hill" metaphor	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.2.2	Explain how the military profession is distinguished from other occupations	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.2.3	Identify the defining element that enables our military to overcome adversity	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.3	Mission Command White Paper *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.3.1	Identify the central figure in mission command *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.3.2	Explain the concept of "tempo" *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.3.3	Explain the key attributes for mission command (understanding, intent, and trust) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.4	<i>The Non-Commissioned Officer and Petty Officer: Backbone of the Armed Forces</i> *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.4.1	Summarize Service identity and joint warfighting *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.4.2	Identify authorizing statutes for the Armed Forces *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.5	Identify Service and DoD Core Values	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.6	Identify attire (uniform classes) and military uniform equivalents	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.7	Identify Service protocol differences (leadership, songs, protocol regulations)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
11.8	Locate Service uniform regulations *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.	Administrative Processes in a Joint Environment: TR: DoD Military Decorations and Awards Program, DoDI 1348.33 (2016, change effective 2021); Joint Personnel Support, JP 1-0 (2020); Refer to Service Elements and J1 for Service-specific and command-specific processes, requirements, and manning documents; Air Force Enlisted Classification Directory					
12.1	Understand Service-specific counseling process and requirements *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.2	Understand Service-specific evaluation process and requirements *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.3	Understand Service-specific promotion process and requirements *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.4	Understand Service-specific disciplinary process and requirements *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

12.5	Understand Service-specific leave process and requirements *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.6	Understand Service-specific assignment processes (in-placement and outplacement) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.7	Understand the joint awards process and requirements **	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.7.1	Joint Service Achievement Medal *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.7.2	Joint Service Commendation Medal *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.7.3	Defense Meritorious Service Medal ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.7.4	Joint Meritorious Unit Award *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.8	Understand joint quarterly and annual awards process and requirements **	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.9	Understand command-specific awards *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.10	Joint Manning Document (JMD) ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.10.1	Locate JMD ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.10.2	Identify manning breakout by Service ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.10.3	Understand JMD ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
12.11	Identify Air Force Special Experience Identifiers (SEIs) that highlight joint experience (i.e., Joint Special Operations Task Force, etc.) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.	Education & Training Opportunities: TR: Developing Enlisted Leaders for Tomorrow's Wars; Joint Knowledge Online; Joint Enlisted Development Portal; National Defense University; Joint Special Operations University Enlisted Academy; Joint Forces Staff College					
13.1	Developing Enlisted Leaders for Tomorrow's Wars (The Vision)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.1.1	Identify joint enlisted leader attributes *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.1.2	Understand enlisted PME benchmarks (Sister Service and joint)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.1.3	Identify desired Professional Military Education outcomes *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.2	Joint Knowledge Online (JKO)	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.2.1	Describe purpose of JKO in the joint environment **	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.2.2	Describe learning outcomes for Enlisted Joint Professional Military Education (EJPME) I *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.2.3	Describe learning outcomes for EJPME II ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.2.4	Describe learning outcomes for GATEWAY Online *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.3	National Defense University *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.3.1	Describe intended audience and learning outcomes for GATEWAY (in-residence) *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.3.2	Describe intended audience and learning outcomes for Keystone ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.4	Joint Special Operations University *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.4.1	Describe CEP 1, Joint Fundamentals Course *+	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.4.2	Describe CEP 2, Enterprise Management Course ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.4.3	Describe CEP 3, Joint Special Operations Forces Senior Enlisted Academy ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.4.4	Describe CEP 4, Summit Course ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.5	Joint Forces Staff College ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.5.1	Describe the mission of the Joint and Combined Warfighting School (JCWS) ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.5.2	Identify prerequisites for senior enlisted to attend JCWS ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)
13.6	Describe the Joint Command Senior Enlisted Leader (CSEL) Computer Assisted Training Course ***	(Date here)	(Date here)	(Initial here)	(Initial here)	(Initial here)

SECTION C: RESOURCES

- Air Force Enlisted Classification Directory via myFSS
- America's Military – A Profession of Arms White Paper
https://www.jcs.mil/Portals/36/Documents/Doctrine/concepts/cjcs_wp_profession.pdf?ver=2017-12-28-162058-213
- Attire and Military Uniform Equivalents (2022)
<https://www.jcs.mil/Portals/36/Attire%20and%20U.S.%20Military%20Uniform%20Equivalents%20ao%20Oct%202022.pdf>
- Command and Control, AFDP 3-30 (2020) https://www.doctrine.af.mil/Portals/61/documents/AFDP_3-30/3-30-D60-C2-Appendix-ComRels-Overview.pdf
- The Command Senior Enlisted Leader
https://www.jcs.mil/Portals/36/Documents/Doctrine/fp/command_sel_insightpaper_4thed_2021jun.pdf?ver=kknbXR1w6kYnsDg5BpXluQ%3D%3D
- Cornell Law School Legal Information Institute <https://www.law.cornell.edu/uscode/text>
- Developing Enlisted Leaders for Tomorrow's Wars
https://www.jcs.mil/Portals/36/Documents/Doctrine/education/epme_tm_vision_digital.pdf?ver=dmi-ILYBhrr-6wq3JhdXog%3d%3d
- DoD Military Decorations and Awards Program, DoDI 1348.33 (2016, change effective 2021)
<https://www.esd.whs.mil/Portals/54/Documents/DD/issuances/dodi/134833p.pdf?ver=FAaCQs0p8uQjht2rRfrow%3D%3D>
- Functions of the Department of Defense and Its Major Components, DoDD 5100.01 (2020)
<https://www.esd.whs.mil/Portals/54/Documents/DD/issuances/dodd/510001p.pdf?ver=2020-09-17-154337-967>
- Interorganizational Cooperation, JP 3-08 (2016, validated 2017)
https://jdeis.js.mil/jdeis/new_pubs/jp3_08.pdf
- Joint Chiefs of Staff webpage <https://www.jcs.mil/>
- Joint Concept for Competing (2023) <https://jdeis.js.mil/jdeis/jel/concepts/jcc.pdf>
- Joint Concept for Integrated Campaigning (2018) <https://jdeis.js.mil/jdeis/jel/concepts/campaigning.pdf>
- Joint Doctrine Library <https://www.jcs.mil/Doctrine/>
- Joint Electronic Library <https://jdeis.js.mil/jdeis/index.jsp>
- Joint Enlisted Development Portal <https://www.jcs.mil/Doctrine/Joint-Education/Joint-Enlisted-Development-Portal/>
- The Joint Force, JP 1, Volume 2 (2020) https://jdeis.js.mil/jdeis/new_pubs/jp1vol2.pdf
- Joint Forces Staff College <https://jfsc.ndu.edu/>
- Joint Knowledge Online <https://jkodirect.jten.mil/Atlas2/page/desktop/DesktopHome.jsf>
- Joint Operating Environment 2035 (2016)
https://www.jcs.mil/Portals/36/Documents/Doctrine/concepts/joe_2035_julv16.pdf?ver=2017-12-28-162059-917
- Joint Personnel Support, JP 1-0 (2020)
https://www.jcs.mil/Portals/36/Documents/Doctrine/pubs/jp1_0.pdf?ver=wzWGXaj9anm9XlmWKqKq8Q%3d%3d
- Joint Planning, JP 5-0 (2020) <https://jdeis.js.mil/jdeis/index.jsp?pinde=27&pubId=711>
- Joint/Service Protocol Differences (2023)
<https://www.jcs.mil/Portals/36/Joint%20Environment%20Protocol%20Differences%20ao%20Mar23.pdf>
- Joint Special Operations University Enlisted Academy <https://www.jsou.edu/Courses/Catalog>
- JTF C2 and Organization (2020) https://jdeis.js.mil/jdeis/jel/fp/jtfc2_fp2nd_ed.pdf
- Joint Strategic Planning System, CJCSI 3100.01E (2021)
<https://www.jcs.mil/Portals/36/Documents/Library/Instructions/CJCSI%203100.01E.pdf>
- The Joint Team https://www.doctrine.af.mil/Portals/61/documents/Airman_Development/PurpleBook.pdf

- Joint Warfighting, JP 1, Volume 1 (2023) https://jdeis.js.mil/jdeis/new_pubs/jp1_vol1.pdf
- Management and Review of Campaign and Contingency Plans, CJCSI 3141.01F (2019) <https://www.jcs.mil/Portals/36/Documents/Library/Instructions/CJCSI%203141.01F.pdf>
- Mission Command White Paper (2012) <https://www.jcs.mil/Portals/36/Documents/Publications/missioncommandwhitepaper2012.pdf>
- National Defense Strategy (2022) <https://media.defense.gov/2022/Oct/27/2003103845/-1/-1/1/2022-NATIONAL-DEFENSE-STRATEGY-NPR-MDR.PDF>
- National Defense University <https://keystone.ndu.edu/>
- National Military Strategy (2022) <https://www.jcs.mil/Portals/36/NMS%202022%20-%20Signed.pdf>
- National Security Strategy (2022) <https://www.whitehouse.gov/wp-content/uploads/2022/10/Biden-Harris-Administrations-National-Security-Strategy-10.2022.pdf>
- *The Noncommissioned Officer and Petty Officer: Backbone of the Armed Forces* (2014) <https://www.jcs.mil/Portals/36/Documents/Doctrine/nco/NCO-Backbone.pdf>
- Securing the Nation One Partnership at a Time (2018) <https://www.nationalguard.mil/Portals/31/Documents/J-5/InternationalAffairs/StatePartnershipProgram/Securing-the-Nation-One-Partnership-at-a-Time.pdf>
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