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AIR FORCE WARRANT OFFICER TRAINING SCHOOL
MAXWELL AFB, MONTGOMERY AL
7 August 2024

(U) EXECUTION ORDER 25-01: WARRANT OFFICER TRAINING SCHOOL (WOTS)

(U) References:

Warrant Officer Training School Candidate Pack List
Maxwell AFB Map
WOTS Reporting Guide

(U) TIME ZONE: Central Standard Time

1. (U) **Situation.** WOTS is an eight-week training program, in-residence accessions program located at Maxwell Air Force Base in Montgomery, Alabama. The goal of WOTS is to develop professional warrant officers who can advise and integrate at varying organizational levels. This program is designed to educate and train candidates with specialized knowledge or technical skills who can serve as technical advisors to command leadership. WOTS is a challenging, fast-paced, and highly structured educational program that integrates classroom lecture, guided discussion, and experiential learning opportunities to reinforce educational understanding. Candidates should expect to be submerged in a dynamic training environment both indoors and outdoors. The candidate must be motivated to understand and apply the foundation of the profession of arms, communication, leadership, and followership taught at WOTS.

1.A. (U) **General.** Candidates will embody and exemplify the Air Force Core Values of Integrity First, Service Before Self, and Excellence in All We Do. Core Values are fundamental and define our service's identity through a common bond among all professional Airmen. For those who join this proud community, being a part of the Air Force family requires a commitment to always living by these values.

1.B. (U) Candidates are expected to perform at a high cognitive and intellectual level beyond simple knowledge and comprehension. Candidates will have opportunities to apply the skills learned in the flight room in new and novel scenarios, requiring them to analyze, evaluate, and propose solutions to problems. The warrant officer's role also focuses on attitudes and motivation within critical thinking. Candidates will tap into their affective learning beyond simply receiving and responding to information presented. They will internalize feedback from staff and peers which is crucial for personal and professional growth. The goal of WOTS is to develop warrior-minded professionals who can advise commanders and integrate the force; therefore, a mix of higher level cognitive and affective levels of learning are required.

1.C. (U) Academic curriculum and associated coursework are derived from three core program areas. These program areas focus on skills, knowledge and intellectual capabilities expected of warrant officers serving in the United States Air Force. The program areas, which encapsulate all of the Airmen Foundational Competencies, drive our three learning outcomes:

- (1) **Professional Warfighter.** The warrant officer demonstrates high moral character and commitment to USAF core values and the oath of office. These professional warfighters exemplify Air Force standards, professional ethics, and embody warrior ethos as they refine their understanding of military operations. This core area also highlights the current operating environment and key roles of the Air Force in the Great Power Competition. Topics of study focus on joint and service doctrine, instruments of power, joint planning, and agile combat employment. Study also includes the roles, structures, and operations of the Department of Defense across the spectrum of conflict and through various domains.
- (2) **Technical Integrator.** The warrant officer will develop a range of leadership and followership skills as they will be expected to interface with internal and external Air Force senior leaders and joint partners. Topics include critical thinking, problem-solving, and managing the rapid state of change. The technical integrator develops personal and professional networks necessary to facilitate

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coordination among military capabilities, technical requirements, organizational structures, and command teams. The warrant officer as a technical integrator understands how to apply problem solving skills to various teams, organizations, and systems to ensure unity of effort. Additionally, the warrant officer is expected to relay the commander's intent and strategic guidance throughout their organizations.

- (3) **Credible Advisor.** The warrant officer demonstrates effective communication skills essential to providing credible insight and recommendations to commanders, senior enlisted leaders, and in some circumstances, strategic level leadership. Broad categories in this core area include interpersonal, small group, and organizational dynamics as well as rigorous application of DAF communication styles. The advisor role of a warrant officer also requires nuances of persuasion, influence, and negotiation as they aid in the decision-making process requiring specialized knowledge.

2. (U) **Mission.** Prepare for training day (TD) 1 and execute to meet all requirements. **Candidates are expected to arrive to reception at the Maxwell Club between 0800-0900 on TD 1, 8 October 2024.** Candidates are expected to eat breakfast prior to arrival. **OCPs (without rank and morale patches) is the uniform of the day for TD 1.** Families are welcome to join their Candidate during the reception time however, promptly at 0900, in processing and mandatory briefings will be conducted and families will be asked to depart. Bring note taking material and a computer with a charger. Candidates driving to WOTS will store their vehicles in the parking lot behind bldg. 1433, on March St. If any issues arise during travel, notify your Flight Chief or the Operations Superintendent.

3. (U) **Execution.**

3.A. (U) Concept of Operations. Candidates will prepare to execute the established syllabus, program schedule and WOTS curriculum at Maxwell AFB from 8 October – 6 December 2024. Candidates will accomplish assigned preparation tasks via email prior to arrival and receive further instructions for completing the program upon arrival

3.A.1. (U) Commandant's Intent. WOTS provides the foundational training, education and development required for USAF warrant officers in an environment predicated on dignity, respect, and inclusion.

3.B. (U) **Tasks.**

3.B.1. (U) **Instructors.**

- a. (U) Prepare to execute WOTS Class 25-01.
- b. (U) Instruct and evaluate Warrant Officer Candidates (WOCs) for all assignments, scenario-based evaluations (SBEs) and team building exercises (TBXs) for the duration of the course.

3.B.2. (U) **Warrant Officer Candidates.**

- a) (U) Accomplish required travel arrangements using the Defense Travel System (DTS). AETC's TDY-to-School provides the line of accounting information. WOTS cannot provide any assistance with DTS. For more information regarding line of accounting information, contact your Unit Training Manager or Base Formal Training office.
- b) (U) If arriving to Maxwell AFB prior to 8 October, check in at lodging on Maxwell AFB: University Inn, 450 LeMay Plaza, Montgomery, AL 36112 upon arrival.
- c) (U) Candidates are allowed one travel day if they are departing within the CONUS and two travel days from OCONUS locations.

3.B.3. (U) Our curriculum materials are managed electronically, so please be aware that you must have access to an electronic device (tablet, laptop, etc.) capable of accessing platforms for interactive instruction (mic, video, etc.) as well as the use of word processing programs (e.g. MS Word, Adobe, etc.). We recommend a personal device as many government laptops have restrictions that interfere with commercial Wi-Fi and video conferencing platforms.

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Additionally, a CAC reader is required to access the Canvas platform during the program.

- a) (U) Canvas (<https://a1-ims.okta.com/signin/verify/piv>) is the learning management system utilized at WOTS. It houses all expected outcomes and the curriculum used during the program. It is imperative that candidates log in using their CAC within five days prior to the class start date (CSD) and begin familiarizing with the platform as well as reviewing the assignments section. Additionally, we recommend updating your Canvas profile to allow collaboration with personal email accounts and smartphones to maximize your connectivity.
- b) (U) WOCs may receive login errors if they attempt to log in greater than five days from the CSD.

3.B.4. (U) Bring all required uniforms, gear, and toiletries IAW *Warrant Officer Training School Candidate Pack List* [Attachment 1]. Ensure uniforms meet professional appearance standards IAW AFI 36-2903.

3.B.5. (U) Prepare to take an unofficial Physical Fitness Assessment (PFA) within a week of arrival and another assessment at the end of training with a passing score on all components required for program completion.

- a) (U) The PFA consists of push-ups, sit-ups and a 1.5 mile run IAW DAFI 36-2905.

3.B.6. (U) Expect to participate in physical training at minimum, six days a week while attending the course held during both scheduled and non-scheduled portions of the day.

- a) Examples of exercises one may experience include but are not limited to distance running (not to exceed 10k), calisthenics and muscular endurance exercises.
- b) If not already part of your fitness regimen, we highly encourage you to begin conditioning yourself to participate accordingly.

4. **Administration and Logistics.**

4.A. (U) **Concept of Sustainment.**

4.A.1. (U) Candidates will not be placed on essential station messing (ESM) for meal procurement.

- a. Meals are provided (breakfast, lunch & dinner) to candidates.

4.A.2. (U) Candidates are required to bring the following documents:

- a. 5x copies of orders
- b. 2x Forms of Government Issued ID Cards
- c. VRED
- d. Sick Cell Trait (SCT) and C6PD
- e. ASIMS / MyIMR
- f. Physical Fitness Assessments (must be current and passing)

4.A.3. (U) Bring appropriate method of personal payment for meals (during travel), supply replenishment, and if any other opportunities arise for purchasing (i.e. merchandise, etc) to suffice for the duration of the program.

4.A.4. (U) Ordinary leave or special pass will not be granted during class time. Emergency leave requests can be coordinated through your instructor and WOTS senior leadership.

4.A.5. (U) Candidates will notify their instructor as soon as practical for any unplanned absences from training or instruction.

4.A.6. (U) Sick call is located on Maxwell AFB. Hours are from 0700-0800 with final patient intake at 0745.

- a. Sick call is for injuries or illnesses 3 days old and less.
- b. For medical issues lasting more than 3 days, call the appointment line at 334-953-3368 to schedule an appointment.

4.A.7. (U) Emergency medical care is always available and will be triaged appropriately by medical

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personnel. When dialing from:

- a. Base Phone – 911
- b. Cell Phone – 334-953-9911; Phone calls via cell phone will be connected to Montgomery County Dispatch.

4.B. (U) Transportation.

4.B.1. (U) Maxwell AFB is only accessible through the Maxwell Blvd Gate. Candidates arriving by commercial air at the Montgomery Airport (MGM) should make use of available public transportation services to University Inn. The expense is reimbursable.

4.B.2. (U) Candidates should arrive in the Montgomery, AL area no later than one day before the course start date. Overseas/International travelers are authorized to arrive two travel days prior to the class start date. CONUS travelers are authorized to arrive one travel day prior to the class start date. Any additional days outside of these travel dates will be charged as ordinary leave. If unable to find a flight for your authorized day of travel, please look for additional airport locations. (Birmingham, AL and Atlanta, GA).

4.B.3. (U) Commercial ride service (Uber/Lyft/taxi) installation access is not guaranteed and may result in drop off at the main gate. Plan travel accordingly.

4.B.4. (U) The below taxi companies have base access and are open 24/7. You can schedule airport pickup before departing home.

- a. Check-Deluxe Cab Company – 334-538-8178
- b. On Time Taxi – 334-505-1189
- c. King's Airport Shuttle – 334-324-1794

5. (U) Command and Control.

5.A.1 (U) Command.

a. (U) Command Relationships. Candidates are the supported force during Class 25-01, WOTS instructors and Staff are supporting.

5.A.2 (U) Signal.

- a. (U) Wi-Fi and NIPR capabilities are accessible in the classroom and dormitories.
- b. (U) Cell phone use will not be permitted during the academic day, unless otherwise instructed by your Flight Chief.

5.A.3 (U) Communications.

- a. (U) The primary points of contact for Candidate questions about the course will be directed to the WOTS Candidate Services at holmcenter.wots.candidateservices@us.af.mil or via phone at DSN: 493-2878 or Comm: 334-953-2878.
- b. (U) Announcements will be posted on Canvas for all candidates to read.
- c. (U) The WOTS cadre will reach out to the candidates within 30 days of class start date for further instructions and coordination of communication.

TANNER A. ALLSHOUSE, Maj, USAF
Director of Operations

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APPENDIX 1

| UTILITY UNIFORM | Minimum/ Recommended QTY |
|---|--------------------------|
| Boots – Coyote Brown | 1/2 |
| OCP Pants – Gender specific | 2/4 |
| OCP Blouse – Gender specific <i>With Velcro</i> | 2/4 |
| OCP Cap – Patrol style only | 2/3 |
| Belt - Rigger style , Tan 499 color | 1/1 |
| Blousing straps | 2/4 |
| T-shirt - Crew neck, coyote brown | 5/7 |
| OCP fleece - Coyote brown | 1/1 |
| Watch cap - Black or coyote brown | 1/2 |
| OCP Socks - Coyote Brown or DLA issued green | 5/7 |
| Gloves - Black or coyote brown Consider:1 warm pair, 1 work pair | 1/2 |
| Name tapes, 1” wide – Spice brown print on OCP | 2/2 |
| USAF tapes, 1” wide – Spice brown print on OCP | 2/2 |
| US Flag Patch – Spice brown, embroidered | 2/2 |

| PHYSICAL TRAINING (PT) GEAR **All uniforms must be IAW DAFI 36-2903** | Minimum/ Recommended QTY |
|--|--------------------------|
| Running shoes | 1/2 |
| Air Force PT Shorts | 3/5 |
| Air Force PT Shirt | 3/5 |
| Air Force PT Pants | 1/2 |
| Air Force PT Jacket | 1/2 |
| PT Socks | 5/7 |

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| SERVICE UNIFORM **All uniforms must be IAW DAFI 36-2903** Note: WOMEN may wear skirts and princess cut shirts outside of parade events | Minimum/ Recommended QTY |
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| Dress Shoes - Black, dress, oxford, plain toe High heels are not authorized for Candidates during WOTS | 1/1 |
| Officer Service Coat Must have dark braid and epaulets attached | 1/1 |
| Blues Pants Wool or polyester w/a minimum of 1 wool | 1/1 |
| Blues Shirt - Long sleeve | 1/2 |
| Blues Shirt - Short sleeve | 1/2 |
| Flight cap - With silver and blue braiding | 1/1 |
| Necktie/tab - Blue; style is gender specific | 1/1 |
| Belt - Blue w/ chrome buckle | 1/1 |
| Undershirts - White, V-neck | 2/3 |
| Dress Socks - Black | 2/4 |
| Shirt garters | 1/1 |
| Light-weight jacket - May be embroidered | 1/1 |
| Blues name tag – Blue Plastic | 1/1 |
| Service dress name tag – Silver metal | 1/1 |
| (Officer) US lapel pin – Set of 2 for service coat | 1/1 |
| Metal rank – For service coat epaulet and flight cap (WO1, WO2) | 3/3 |
| Ribbon rack | 1/1 |

| PERSONAL & HYGIENE ITEMS |
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| 90 day supply of the following personal hygiene items: Nonelectric toothbrush, toothpaste, shampoo/conditioner, body wash, hair spray or hair gel (as needed), deodorant, disposable razors and shaving cream, sanitary napkins/tampons (as needed) |
| Black or white boxers or briefs, cotton - 6 pairs (males) |
| Black or white non-thong - style conservative underwear, cotton - 6 pairs (females) |
| Black or white sports bras – 6 each (females) |
| Spandex shorts, plain black – 3 pairs (Optional) |

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| Hairbrush or comb (Optional) |
| Hair bands and bobby pins, same color as hair (females) (Optional) |
| Wristwatch – smart watches are not authorized |
| Eyeglasses, as needed (contacts are not permitted) (all eyeglasses will be secured with eyeglass strap) |
| Eyeglass strap – glasses will be secured during physical and field events |
| Washcloth or loofah |
| Shower shoes |
| Towel x 2 – No wider than 24 inches wide by 44 inches long |
| Mesh laundry bag |
| Laundry pods |

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| ADDITIONAL ITEMS |
| **NOTE: Academic Supply list subject to change** |
| Laptop Accessories, surge protector, CAC reader, headphones, waterproof case for electronics in the event of inclement weather. |
| Academic supplies – Black and blue ball point pens, notepaper, printer paper, pocket notebook |
| Toiletry Bag |
| Lock - Combination style only |